

**CHRISTOPHER L. ATKINSON**

Associate Professor, Public Administration Program  
University of West Florida, Department of Business Administration  
11000 University Pkwy., Bldg. 76A, Pensacola, FL 32514  
Office: (850) 474-2316  
Email: [catkinson1@uwf.edu](mailto:catkinson1@uwf.edu)

**EDUCATION**

Ph.D., Public Administration, Florida Atlantic University, August 2011  
Dissertation: *An evaluation of the impact of local government institutions on business resilience in disaster*  
Associate of Science, Business Administration, Sinclair Community College, June 2000  
MPA, Public Administration, George Washington University, January 2000  
B.A., English, George Washington University, May 1998

**EXPERTISE & RESEARCH INTERESTS:** Local government; public administration; disaster and emergency management; public procurement; organizational behavior; environmental policy.

**PUBLICATIONS**

**Books**

Atkinson, C. L. (2019). *Semiotic analysis and public policy: Connecting theory and practice*. New York, NY: Routledge.  
Atkinson, C. L. (2014). *Toward resilient communities: Examining the impacts of local governments in disasters*. New York, NY: Routledge.

**Journal Articles**

Atkinson, C. L., & Mahaffey, M. L. Forging ahead or falling behind: The state of public participation in a 'people-centred' ASEAN. *Journal of Asian Public Policy*, Advance online publication. DOI 10.1080/17516234.2021.1998948

Lungu, M., Atkinson, C., McCue, C., & Saginor, J. (2023). Disparity studies: Isomorphic discrimination? *The Review of Black Political Economy*, Advance online publication. DOI 10.1177/00346446231162596

Alibašić H., & Atkinson C. L. (2023). Policy transfer framework in the environmental governance of Non-EU and EU member countries: A comparative analysis of Bosnia and Herzegovina and Croatia. *Sustainability*, 15(3), 10359. DOI: 10.3390/su151310359

Atkinson C. L., & Alibašić H. (2023). Prospects for governance and climate change resilience in peatland management in Indonesia. *Sustainability*, 15(3), 1839. DOI 10.3390/su15031839

Atkinson, C. L. (2023). Local government emergency management. *Encyclopedia (MDPI Journal)*, 3(1), 1-14. DOI 10.3390/encyclopedia3010001

Atkinson, C. L., & Atkinson, A. M. (2023). Impacts of climate change on rural communities: Vulnerability and adaptation in the Global South. *Encyclopedia*, 3(2), 721–729. DOI: 10.3390/encyclopedia3020052

Atkinson, C. L., McCue, C., & Prier, E. (2023). Full and open competition in public procurement: A noble lie. *International Journal of Procurement Management*, 17(2), 204-228. DOI 10.1504/IJPM.2022.10051300

- Atkinson, C. L. (2022). A review of telework in the COVID-19 pandemic: Lessons learned for work–life balance? *COVID*, 2(10), 1405-1416. DOI 10.3390/covid2100101
- Atkinson, C. L. (2022). Never in our imaginations: The public human resources response to COVID-19 in Northwest Florida. *COVID*, 2(2), 102-116. DOI 10.3390/covid2020008
- Alibašić H., & Atkinson C. L. (2022). Newspaper coverage of government contracting in the United States: Fueling a narrative of distrust and incompetence. *Journalism and Media*, 3(4), 650-664. DOI 10.3390/journalmedia3040043
- Atkinson, C. L., Alibašić, H., & Oduro Nyarko, E. (2022). Diversity management in the public sector for sustainable inclusive organizations: Ideals and practices in Northwest Florida. *Public Integrity*, 24(4-5), 400-413. DOI 10.1080/10999922.2022.2034339
- Atkinson, C. L., & Penrod, C. (2022). Empowerment or limitation? A critical exploration of American state women-owned business programs. *Public Organization Review*, 22, 367–385. DOI 10.1007/s11115-021-00541-5
- Atkinson, C. L., & Atkinson, A. M. (2021). Vaccine hesitancy and administrative burden in the Australian National Immunisation Program: An analysis of Twitter discourse. *Knowledge*, 1(1), 25-39. DOI 10.3390/knowledge1010004
- Atkinson, C. L. (2021). Hydropower, development, and poverty reduction in Laos: Promises realized or broken? *Asian Journal of Political Science*, 29(1), 67-87. DOI 10.1080/02185377.2020.1819356
- Atkinson, C. L. (2021). Significant learning and public administration education: The impact of short-term courses. *Teaching Public Administration*, 39(2), 192–209. DOI 10.1177/0144739420977902
- Atkinson, C. L., McCue, C., & Saginor, J. (2021). The best disparity, or lack thereof, that money can buy. *Review of Black Political Economy*, 48(2), 228-250. DOI 10.1177/0034644620973927
- Mendez, C., & Atkinson, C. L. (2021). Sustainability certification and green public procurement: Ideals and outcomes in a New Jersey school district. *Journal of Education for Sustainable Development*, 15(1), 122-145. DOI 10.1177/09734082211012555
- Atkinson, C. L. (2020). Full and open competition in public procurement: Values and ethics in contracting opportunity. *International Journal of Public Administration*, 43(13), 1169-1182. DOI 10.1080/01900692.2019.1666408
- Atkinson, C. L. (2020). Public information and ultranationalism in Myanmar: A thematic analysis of public and private newspaper coverage. *Journal of Muslim Minority Affairs*, 40(4), 597–613. DOI 10.1080/13602004.2020.1847780
- Atkinson, C. L. (2020). The Federal Aviation Administration airport improvement program: Who benefits? *Public Organization Review*, 20(4), 789–805. DOI 10.1007/s11115-020-00471-8
- Atkinson, C. L., McCue, C., Prier, E., & Atkinson, A. M. (2020). Supply chain manipulation, misrepresentation, and magical thinking during the covid-19 pandemic. *American Review of Public Administration*, 50(6-7), 628-634. DOI 10.1177/0275074020942055
- Penrod, C., & Atkinson, C. L. (2019). Rothe Development v. U.S. Department of Defense: Overcomplicating the uncomplicated. *Texas Journal on Civil Liberties & Civil Rights*, 25(1), 81-105.
- Atkinson, C. L. (2017). Symbol and substance in local government workforce development: 'First Source' hiring programs. *Public Integrity*, 19(4), 374-393. DOI 10.1080/10999922.2016.1225481

- Atkinson, C. L. (2016). The power of ‘small business’ as pending narrative: An ideograph in UK politics 2004-2013. *Social Semiotics*, 26(1), 19-35. DOI 10.1080/10350330.2015.1045164
- Atkinson, C. L. (2015). New York City’s conflicts of interest law: Compliance versus ethical capacity. *Public Integrity*, 17(3), 227-241. DOI 10.1080/10999922.2015.1038134
- Atkinson, C. L. (2015). A shepherd for the naïve: Images of future government in Huxley, Bradbury, and Forster. *Sage Open*, 5(3), 1-8. DOI 10.1177/2158244015603107
- Atkinson, C. L. (2014). Deforestation and transboundary haze in Indonesia: Path dependence and elite influences. *Environment and Urbanization: Asia*, 5(2), 253-267. DOI 10.1177/0975425315577905
- Atkinson, C. L. (2014). Public policy processes and the environment: Implications for a sustainable future. *Sustainability Accounting, Management and Policy Journal*, 5(4), 457-475. DOI 10.1108/SAMPJ-12-2013-0056
- Atkinson, C. L. (2014). Crisis communication in dark times: The 2011 Mouse river flood in Minot, North Dakota. *International Journal of Communication*, 8, 1394–1414.  
<http://ijoc.org/index.php/ijoc/article/view/2644/1139>.
- Atkinson, C. L. (2014). The 2011 flood in Minot (North Dakota, USA) and the role of faith-based and nonprofit groups in hazard event response and recovery. *International Journal of Disaster Risk Reduction*, 8, 166-176. DOI 10.1016/j.ijdrr.2014.03.003
- Atkinson, C. L. (2013). The foundation and development of environmental governance in Singapore. *Journal of Asian Public Policy*, 6(3), 231-246. DOI 10.1080/17516234.2013.850218
- Atkinson, C. L. (2013). Reflections on administrative evil, belief, and justification in Khmer Rouge Cambodia. *Sage Open*, 3(2), 1-11. DOI 10.1177/2158244013491951
- Atkinson, C. L., & Sapat, A. K. (2013). Hurricane Wilma and long-term business recovery in disasters: The role of local government procurement and economic development. *Journal of Homeland Security and Emergency Management*, 11(1), 169-192. DOI 10.1515/jhsem-2013-0002
- Atkinson, C. L., & Sapat, A. K. (2012). After Katrina: Comparisons of post-disaster public procurement approaches and outcomes in the New Orleans area. *Journal of Public Procurement*, 12(3), 356-385.  
<https://doi.org/10.1108/JOPP-12-03-2012-B003>
- Atkinson, C. L. (2011). Small business development: A comparison of programs in American cities and counties. *Journal of Contemporary Issues in Business & Government*, 17(2), 63-84.

## Book Chapters

- Atkinson, C. L., & Atkinson, A. M. (2023). Potential for positive social change in the valuing of immigration in Scotland. In R. Baikady et al. (eds.), *The Palgrave Handbook of Global Social Change*,  
[https://doi.org/10.1007/978-3-030-87624-1\\_13-1](https://doi.org/10.1007/978-3-030-87624-1_13-1)
- Atkinson, C. L. (2017). Intents and outcomes for local businesses in post-disaster contracting under the Stafford Act. In A. L. LePore (Ed.), *The future of disaster management in the U.S.: Rethinking legislation, policy, and finance*. New York: Routledge.
- Atkinson, C. L. (2016-2020, 2022). *Global Encyclopedia of Public Administration, Public Policy, and Governance*, edited by A. Farazmand (ed.), 2<sup>nd</sup> ed. Springer International Publishing. ISBN 978-3-030-66251-6.  
<https://doi.org/10.1007/978-3-030-66252-3>
1. Boundary spanning and public administration, DOI 10.1007/978-3-319-31816-5\_3852-1
  2. Business continuity, DOI 10.1007/978-3-319-31816-5\_2867-1
  3. Competence in bureaucracy, DOI 10.1007/978-3-319-31816-5\_668-1

4. Competitive Acquisition Processes, DOI 10.1007/978-3-319-31816-5\_1554-1
5. Compliance versus ethical capacity, DOI 10.1007/978-3-319-31816-5\_2251-1
6. Contract administration problems, DOI 10.1007/978-3-319-31816-5\_1590-1
7. Disparity in government procurement, DOI 10.1007/978-3-319-31816-5\_347-1
8. Economic context of public procurement, DOI 10.1007/978-3-319-31816-5\_1523-1
9. Economic development policy, DOI 10.1007/978-3-319-31816-5\_228-1
10. Fixed Price Contracts, DOI 10.1007/978-3-319-31816-5\_1585-1
11. Focus Event and Public Policy, DOI 10.1007/978-3-319-31816-5\_274-1
12. Immigration policy, DOI 10.1007/978-3-319-31816-5\_218-1
13. Legitimacy in public administration, DOI 10.1007/978-3-319-31816-5\_1134-1
14. Planning for public procurement, DOI 10.1007/978-3-319-31816-5\_1562-1
15. Price index contracts, DOI 10.1007/978-3-319-31816-5\_1586-1.
16. Public Policy and Instrumentalism, DOI 10.1007/978-3-319-31816-5\_190-2
17. Public procurement and accountability, DOI 10.1007/978-3-319-31816-5\_1563-1
18. Rural development, DOI 10.1007/978-3-319-31816-5\_1014-1
19. Semiotic theory and public administration, DOI 10.1007/978-3-319-31816-5\_1456-1
20. Small enterprises and development, DOI 10.1007/978-3-319-31816-5\_1037-1
21. Vendor Diversity in Public Sector Purchasing, DOI 10.1007/978-3-319-31816-5\_4023-1

Atkinson, C. L. National and regional environmental governance: The Philippines experience with ASEAN, Submitted to *Routledge handbook of environmental governance*, A. K. Sapat, Ed. Routledge. Preprint at <http://dx.doi.org/10.2139/ssrn.4000796>

## Book Reviews

### 2023

Theme-Based Book Review: The Future of Nonprofits. *Public Organization Review*, Advance online publication. DOI: 10.1007/s11115-023-00722-4

Theme-Based Book Review: Risk and Uncertainty. *Public Organization Review*, 23(3), 1249–1257. DOI 10.1007/s11115-022-00657-2

Theme-Based Book Review: Reform. *Public Organization Review*, 23(1), 407-415. DOI 10.1007/s11115-023-00697-2

### 2022

Theme-Based Book Review: Business, government, and neoliberalism. *Public Organization Review*, 22(4), 1313–1323. DOI 10.1007/s11115-022-00648-3

Theme-based book review: Competence. *Public Organization Review*, 22(3), 857-864. DOI 10.1007/s11115-021-00593-7

Theme-Based Book Review: Public policy problems, and solutions? *Public Organization Review*, 22(3), 865-874. DOI 10.1007/s11115-022-00607-y

Theme-based book review: Shifting views of public sector corruption. *Public Organization Review*, 22(2), 479-486. DOI 10.1007/s11115-021-00558-w

### 2021

A Review of Stillman's Anthology, *Dwight Waldo: Administrative Theorist for our Times*. *International Journal of Public Administration*, 44(15), 1378-1381. DOI 10.1080/01900692.2021.1903502

Theme-based book review: Definition and measurement. *International Journal of Public Administration*, 44(13), 1189-1193. DOI 10.1080/01900692.2020.1858317

- Theme-based book review: Government capacity and capability. *International Journal of Public Administration*, 44(6), 530-535. DOI 10.1080/01900692.2021.1872623
- Theme-based Book Review: Historical and Critical Perspectives on the EU, *International Journal of Public Administration*, 44(5), 440-445. DOI 10.1080/01900692.2020.1717529
- Theme-Based Book Review: Inclusion, Social Cohesion, and Innovation, *International Journal of Public Administration*, 44(5), 446-450. DOI 10.1080/01900692.2020.1717528
- Theme-based Book Review: Instability and Reconsideration, *International Journal of Public Administration*, 44(8), 705-709. DOI 10.1080/01900692.2020.1805622
- Theme-based book review: Public-sector corruption. *International Journal of Public Administration*, 44(3), 262-267. DOI 10.1080/01900692.2019.1672732
- Theme-based book review: The global south and complexity, *International Journal of Public Administration*, 44(8), 699-704. DOI 10.1080/01900692.2020.1744646

#### 2020

- Theme-based book review: Considering work on ethics in immigration policy, corruption, and executive/administrative practice. *Public Organization Review*, 20, 203–212.
- Theme-based book review: Critical views of public administration in practice and research. *International Journal of Public Administration*, 43(14), 1266-1270. DOI 10.1080/01900692.2019.1668413
- Theme-based book review: Resilience, migration, and global health. *International Journal of Public Administration*, 43(15), 1340-1343. DOI 10.1080/01900692.2019.1668807

#### 2019

- Theme-based book review: Boundary spanning. *International Journal of Public Administration*, 42(12), 1068-1071.
- Theme-based book review: Disaster management and environmental policy. *International Journal of Public Administration*, 42(14), 1245-1249.
- Theme-based book review: Responding to uncertainty and complexity in global public administration. *International Journal of Public Administration*, 42(4), 358-363.
- The leading edge of ethics leadership and management: Recent books. *International Journal of Public Administration*, 42(3), 274-277.

Research on immigration policy in the European Union: A review of books. *International Journal of Public Administration*, 42(2), 179-183.

Southeast Asian Environment governance and energy transitions: An essay on recent books. *International Journal of Public Administration*, 42(1), 86-90.

#### 2018

Performance management for learning, reform, and change: A review of three recent books. *International Journal of Public Administration*, 41(8), 645-649.

#### 2016

Review of *Alberta oil and the decline of democracy in Canada*, Edited by Meenal Shrivastava and Lorna Stefanick. *International Journal of Rural Management*, 12(2), 199-202. DOI 10.1177/0973005216660899

Essay: On Resilience and Change: Reviewing Collections, Edited by Liza Piper & Lisa Szabo-Jones, and Wayne J. Caldwell. *American Review of Canadian Studies*, 46(1), 128-132. DOI 10.1080/02722011.2016.1165549

Review of *Entrepreneurship, small business and public policy: Evolution and revolution*, by Robert J. Bennett. *Economic Development Quarterly*, 30(3), 284-285. DOI 10.1177/0891242415627094

2015

- Review of *First among unequals: The premier, politics, and policy in Newfoundland and Labrador*, Edited by Alex Marland and Matthew Kerby. *American Review of Canadian Studies*, 45(2), 252-254. DOI 10.1080/02722011.2015.1045201
- Review of *New directions for smallholder agriculture*, Edited by Peter B. R. Hazell and Atiqur Rahman. *Journal of Land and Rural Studies* 3(1), 162-164, DOI 10.1177/2321024914554521
- Review of *Environmental policy in North America: Approaches, capacity, and the management of transboundary issues*, By Robert G. Healy, Debora VanNijnatten, Marcela López-Vallejo. *American Review of Canadian Studies*, 45(1), 129-130. DOI 10.1080/02722011.2015.1010784

2014

- Review of *Land for the people: The state and agrarian conflict in Indonesia*, Edited by Anton Lucas and Carol Warren. *International Journal of Rural Management*, 10(2) 199–202. DOI 10.1177/0973005214546595
- Review of *The Fukushima Daiichi nuclear power disaster: Investigating the myth and reality, by the Independent Investigation Commission on the Fukushima Nuclear Accident*, Edited by Mindy Kay Bricker, *Global Business Review*, 15(3), 623-625. DOI 10.1177/0972150914535148
- Review of *The governance of energy megaprojects: Politics, hubris and energy security*, by Benjamin K. Sovacool & Christopher J. Cooper, *Journal of Environmental Policy & Planning*, 17(2), 296-299. DOI 10.1080/1523908X.2014.919219.
- Review of *Globalization, political institutions and the environment in developing countries*, by Gabriele Spilker, *Journal of Environmental Policy & Planning* 17(1), 153-155. DOI 10.1080/1523908X.2014.891938
- Review of *Local disaster resilience: Administrative and political perspectives*, by Ashley D. Ross. *Journal of Contingencies and Crisis Management*, 22(2), 126-127. DOI 10.1111/1468-5973.12043

**Other Work**

- Atkinson, C. L. (2023). Student-driven research in human resources management: developing skills and capacities. *Sage Research Methods: Business*. SAGE Publications, Ltd.  
<https://doi.org/10.4135/9781529627657>
- Rodriguez-Plesa, E., Atkinson, C. L., Williams, A. M., Prier, E., & McCue, C. (2021). *Getting the job done in public procurement during COVID-19: A national panel study*. Herndon, VA: NIGP.  
<https://tinyurl.com/covid19nigp>
- Atkinson, C. L. (2016). Light upon civic darkness: IJPA research in public service motivation, public value and service in the public interest. Introduction to the virtual special issue on public interest. *International Journal of Public Administration*. DOI 10.13140/RG.2.2.30813.74721
- Atkinson, C. L. (2011, September 12 & 18). Creating a culture of business resilience: A role for local government. *PA Times* (online), two-part series. <https://tinyurl.com/culbusres>

**CONFERENCE PRESENTATIONS**

1. “Never in Our Imaginations: The Public Human Resources Response to COVID-19 in Northwest Florida.” Korean Public Administration International Conference, June 23, 2022.
2. “Teaching Public Administration Using Games and Simulations” (Presentation/Panel Discussion). Network of Schools of Public Policy, Affairs, and Administration (NASPAA). 2021 NASPAA Annual Conference, October 29, 2021.
3. “Resilience and Vulnerability in Responses to COVID-19: Northwest Florida Public Sector Human Resources.” Southeastern Conference for Public Administration, September 23, 2021.

4. “Significant learning and public administration education: The impact of short-term courses.” Northeastern Conference on Public Administration, November 6, 2020.
  - a. Panel Chair, “Teaching Public Administration”
5. “The Federal Aviation Administration Airport Improvement Program: Who benefits?” Washington, DC, Association for Budgeting & Financial Management Annual Conference, September 27, 2019.
6. “Large infrastructure projects as tools for poverty reduction: Hydropower, development, and stability in Laos,” Baton Rouge, LA, Southeastern Conference for Public Administration, September 6, 2019.
7. “Reforming the Affordable Care Act: A semiotic analysis of tweets using LIWC,” Birmingham, AL, Southeastern Conference for Public Administration, September 23, 2018.
8. “National and regional environmental governance: The Philippines experience with ASEAN,” Hollywood, FL, Southeastern Conference for Public Administration, October 5, 2017.
9. “Policy intent and outcome in local government workforce development: 'First Source' hiring programs,” Arlington, VA, Northeastern Conference on Public Administration, November 6, 2015.
10. “The 2011 flood in Minot (North Dakota, USA) and the role of faith-based and nonprofit groups in hazard event response and recovery,” Portsmouth, NH, Northeastern Conference on Public Administration, November 7, 2014.
11. "A Conceptual Model of Business Resilience: Hurricane Katrina, New Orleans, and the Role of Government," Coral Springs, FL, Southeastern Conference for Public Administration, October 4, 2012.
12. “After Katrina: Comparisons of Post-Disaster Public Procurement Approaches and Outcomes in the New Orleans Area,” Seattle, WA, International Public Procurement Conference, August 17, 2012.
  - a. Panel Chair: "Lessons from Case Studies," August 18, 2012.
13. “Business Resilience in Disaster: A Statistical Analysis of Local Government Impacts,” New Orleans, LA, Southeastern Conference for Public Administration, September 22, 2011.

## ACADEMIC SERVICE

To *University of West Florida*

1. HIP Workgroup – Intensive Writing – Fall 2022, Spring 2023.
2. OUR Project Awards, Reviewer, 2022, 2023.
3. Public Administration Program, Interim Program Coordinator, Fall 2022.
4. Faculty mentor, undergraduate vaccine hesitancy research project, Gaige McMillian and Trisha Medeiros, Spring 2022
5. Committee member, Instructional Design and Technology faculty recruitment, Spring 2022.
6. Faculty Guide, OUR Explorers Program, Spring 2022.
7. Administration & Law By-laws Committee, Spring 2021-Present.
8. Public Administration Virtual Fall Gathering 2020, planning and host.
9. CEPS Research Fellows (poster presentation), November 7, 2019.
10. CUTLA Peer review of assessment, reviewer, October, 2019.
11. CUTLA Review of assessment reports, reviewer, Spring 2020.
12. Internal Program Review (7-year review): Programs in Arts Administration, and Women’s, Gender and Sexuality Studies, Spring 2020.
13. Interviewer, President's Scholarship Competition, 2019.
14. OUR Project Awards, Reviewer, 2019.
15. Service-Learning Work Group, Fall 2018.

As doctoral committee member:

- |                              |                   |
|------------------------------|-------------------|
| 1. Allison Eubanks           | 4. Jose Hernandez |
| 2. Michelle Federella        | 5. Dennis Kalam   |
| 3. Chandra Hayes (2021-2023) | 6. Mandy Mahaffey |

To *Walden University*, doctoral committee work (Completed projects)

1. Willis Carter, Ph.D. (Dissertation Chair)
2. Teresa Grabs, Ph.D. (Committee Member)
3. Lacey Harris, Ph.D. (Dissertation Chair)
4. Johanna LoPorto, Ph.D. (Dissertation Chair)
5. Kevin M. Rubin, Ph.D. (Dissertation Chair)
6. Leone Tom-James, Ph.D. (Committee Member)
7. Darwin Rice, Ph.D. (Committee Member)
8. Joseph Smith, Ph.D. (Committee Member)

As Peer Reviewer

1. *Administrative Sciences*
2. *American Review of Public Administration*
3. *Applied Sciences*
4. *Asian Politics and Policy*
5. *Atmosphere*
6. *Australasian Journal of Environmental Management*
7. *Cogent: Business & Management; Economics & Finance; Education; Engineering; Environmental Science; Food & Agriculture; Social Sciences*
8. *Communication and the Public*
9. *Forest and Society*
10. *GeoHumanities*
11. *Global Media and Communication*
12. *Health: An Interdisciplinary Journal for the Social Study of Health, Illness and Medicine*
13. *Health & Social Care in the Community*
14. *Healthcare*
15. *Information*
16. *International Journal of Communication*
17. *International Journal of Disaster Risk Reduction*
18. *International Journal of Environmental Research and Public Health*
19. *International Journal of Geo-Information*
20. *International Journal of Industrial Engineering and Management*
21. *International Journal of Library and Information Science*
22. *International Journal of Public Administration*
23. *International Journal of Public Sector Management*
24. *International Review of Administrative Sciences*
25. *Journal of African Studies and Development*
26. *Journal of Business Strategy Finance and Management*
27. *Journal of Cleaner Production*
28. *Journal of Contingencies and Crisis Management*
29. *Journal of Environmental Policy & Planning*
30. *Journal of Homeland Security and Emergency Management*
31. *Journal of Immigrant and Refugee Studies*
32. *Journal of Open Innovation: Technology, Market, and Complexity*
33. *Journal of Public and Nonprofit Affairs*
34. *Local Government Studies*
35. *Logistics*
36. *Organization & Environment*
37. *Political Research Quarterly*
38. *Psychiatry International*
39. *Public Administration Review*
40. *Public Integrity*
41. *Public Money and Management*
42. *Public Organization Review*
43. *Routledge (Books, Monographs)*
44. *Safety*
45. *Sage Open*
46. *Social Sciences*
47. *Societies*
48. *Sociological Spectrum*
49. *Springer (Books)*
50. *Sustainability*
51. *Systems*
52. *Third World Quarterly*
53. *Theoretical and Empirical Researches in Urban Management*
54. *Tropical Medicine and Infectious Disease*
55. *Weather, Climate and Society*
56. *Wiley (Books)*

To the field/profession/public

1. *Government Finance Officers Association*, Distinguished Budget Presentation Award Program, Reviewer (2020-).
2. Comments featured in *Insider.com* article, "Hidden investors took over Corizon Health, a leading prison healthcare company. Then they deployed the Texas Two-Step" by Nicole Einbinder & Dakin Campbell, 8/21/2023. <https://tinyurl.com/3pph4d49>
3. FEMA Higher-Ed Symposium (Emergency Management Higher Education Symposium) – Peer reviewer (2022, 2023).

4. Comments featured in *Tampa Bay Times* article, “Bidding process on huge Tampa city project comes under scrutiny” by Charlie Frago (2/9/2022) about procurement of Hanna Avenue Municipal Building Renovations. <https://www.tampabay.com/news/tampa/2022/02/09/bidding-process-on-huge-tampa-city-project-comes-under-scrutiny/>
5. Featured researcher in piece on *The Journalist’s Resource* website: “6 tips for reporting on supply chain disruptions during Black Friday, Cyber Monday and the holiday shopping season” by Clark Merrefield. <https://tinyurl.com/uwnc6cxu> (11/2021)
6. WalletHub Feature, expert panel, “2021’s Safest Cities in America” by Adam McCann. <https://tinyurl.com/clawallethub> (10/5/2021)
7. Disparity study research feature for *The Journalist’s Resource*: “Disparity studies on municipal contracting: What they are and 9 questions journalists should ask about them” by Clark Merrefield. <https://tinyurl.com/Merrefield> (2/2021)

#### Editorial Work

1. *Journal of Public Procurement*, Associate Editor (2022-).
2. *Public Organization Review*, Book Review Editor (2021-).
3. *International Journal of Environmental Research and Public Health*, Reviewer Board Member (2022-5/2023).
4. *International Journal of Public Administration*, Theme-based book review editor (2019-2021).
5. *Global encyclopedia of public administration, public policy, and governance*, Edited by A. Farazmand, Springer.
  - a. Co-editor of Section on Bureaucracy, Co-editor of Section on Organization Theory and Behavior/Change, and Development (9/2015 to 3/2016).
  - b. Section editor for Public Procurement (2019-2021)

#### WORK EXPERIENCE

##### Teaching & Academic Experience

1. University of West Florida, Pensacola, Florida. Associate Professor, with tenure, Public Admin. (2023-). Assistant Professor, Department of Administration and Law, Public Admin. (2018-2023). Courses in graduate program (MSA in Public Administration), except where noted.
  - a. Acquisition Administration – Summer 2021, Summer 2020, Summer 2019
  - b. Contract Award & Administration – Fall 2023 (Scheduled); Fall 2022; Fall 2021
  - c. Contract Planning and Formulation – Summer 2023; Summer 2022
  - d. Government Contract Law – Summer 2023; Summer 2022, Summer 2021, Summer 2020, Summer 2019
  - e. Government Cost and Pricing Analysis – Fall 2020; Fall 2019, Fall 2018
  - f. Public Administration Professional – Fall 2020; Fall 2019, Fall 2018
  - g. Public Administration Theory & Practice – Fall 2023 (Scheduled); Fall 2022; Fall 2021
  - h. Public Budgeting - Spring 2019
  - i. Public Budgeting and Finance (Doctoral course, EdD program) – Spring 2022, Spring 2021, Spring 2020
  - j. Public Policy Analysis – Fall 2023; Spring 2023; Fall 2022; Fall 2021; Fall 2020
  - k. Public Service Human Resource Management – Spring 2023; Spring 2022, Spring 2021, Spring 2020, Spring 2019
  - l. The Nonprofit Profession – Summer 2020, Summer 2019
2. Walden University, School of Public Policy and Administration, College of Social and Behavioral Sciences, Minneapolis, Minnesota. Contributing Faculty (2016-). Dissertation chair/mentor.

3. Unity College, Unity, Maine. Instructor (2017-2019)
  - a. Community Planning for Resiliency (Course developer and instructor, graduate-level) – Spring 2019; Summer 2018; Fall 2017.
  - b. Leading Sustainable Change (Course developer and instructor, graduate-level) – Spring 2018; Summer 2017.
  
4. Florida Atlantic University, Boca Raton, Florida. School of Public Administration, Adjunct Instructor (2003-2007; 2012-2017).
  - a. Public Administration and Public Policy (PAD 6036) – Fall 2017; Summer 2016.
  - b. Program Review and Analysis (PAD 6327) – Summer 2017; Spring 2017; Fall 2015.
  - c. Local Government Administration (PAD 6807) – Summer 2015.
  - d. Regulation (PAD 6612) – Spring 2013, Fall 2013, Spring 2014, Fall 2014; Spring 2015; Fall 2015.
  - e. Organization and Administrative Behavior (PAD 6106), Summer 2014, fully online.
  - f. Managing for Excellence in the Public and Nonprofit Sectors (PAD 4332), Spring 2014.
  - g. Administrative Ethics (PAD 6471), Fall 2013.
  - h. Changing Environment of Society, Business, & Government (PAD 2258) – Summer 2013.
  - i. Program Evaluation in Public Management (PAD 4320) – Fall 2012.
  - j. Communication Skills for Public Managers (PAD 3438) - Summer 2007; Fall 2006; Spring 2005; Fall 2004; Spring 2004.
  - k. Computers in Public Administration (PAD 3712) - Spring 2007; Fall 2005.
  - l. Research Methods for Public Management (PAD 4704) - Spring 2006.
  - m. State and Local Government Administration (PAD 4806) - Spring 2004.
  - n. Public Management and Administration (PAD 3003) - Fall 2003; Spring 2003.
  
5. George Washington University, Washington, D.C.
  - a. Graduate Admissions Specialist (College of Arts & Sciences). (1999)
  - b. Certification Specialist (Office of the Registrar). (1998-1999)

### **Government Employment**

Board of County Commissioners, Broward County, Florida.

1. Office of Economic and Small Business Development (2009-2018)
  - a. Business Manager (2017-2018); Assistant Director (2012-2017); Small Business Development Manager (2009-2012).
2. Office of Equal Opportunity (2001-2009)
  - a. Assistant to the Office Director
  - b. Small Business Development Manager
  - c. Compliance Officer II
  - d. Compliance Officer I
  - e. Graduate Intern

Federal Trade Commission. Washington, D.C.

Contract Specialist. (1999-2000)

Responsible for soliciting, evaluating, negotiating and awarding contracts on behalf of the Federal Government in accordance with the requirements of the Federal Acquisition Regulation; administering contracts; analyzing cost and price; planning for contracting and cost benefit analysis; developing best approaches for acquisition, and supporting small, minority, women-owned, disadvantaged, and other business-development initiatives of the Federal government.

## **PROFESSIONAL TRAINING COMPLETED & CONFERENCES ATTENDED**

Association for Budgeting & Financial Management  
Virtual Symposium, September 2020

National Contract Management Association  
Subcon subcontractor virtual training workshop, April 2020.  
Government Contract Management Symposium, December 2018.

Florida Benchmarking Consortium  
Lean Six Sigma Yellow Belt, January 2018.

American Marketing Association  
Leading the Marketing Planning Initiative, Chicago, Illinois, January 2018.

Georgia Tech Professional Education  
IEDC Neighborhood Development Strategies, June 2017.

edX/UQx  
LGDM1x: Leaders in Global Development, 2017

edX/DelftX  
LfE101x: Leadership for Engineers, 2017

NPTEL  
Introduction to Supply Chain Management, 2017

NeighborWorks Training Institute  
Community Economic Development Principles, Practices and Strategies, 2016

edX/UPenn-Wharton  
StrategyX: Competitive Strategy, 2016.

UCLA Extension  
Fundamentals of International Trade, 2016.

Florida Atlantic University Center for eLearning  
eCertification Designer/Facilitator Training Workshop, 2015.

Fort Hays State University  
University Grant Writing Certification Program, Completed October 2014.

University of Oklahoma Extension  
Economic Development Institute, Completed November 2012.

University of Tennessee Institute for Public Service  
Tennessee Basic Economic Development Course, May 2010.

USDA Graduate School/Graduate School USA (Washington, DC)  
Introduction to Meteorology; Physical Meteorology, 2008-2009

The University of Kansas  
Unusual Weather (ATMO 220), 2008.

Central Community College  
Diploma, Agriculture Occupations, May 2005.

George Washington University  
Federal Contracting Course, 2000.

George Washington University Center for Career Education  
Certificate in Environmental Management & Sustainability, 1999.

## **GRANTS/FUNDING RECEIVED**

2020, Faculty Teaching Award for Course Redesign, University of West Florida

2019, University of West Florida Travel Match Award for presentation at Association for Budgeting & Financial Management Annual Conference “The Federal Aviation Administration Airport Improvement Program: Who benefits?”

- 2018, University of West Florida Travel Match Award for presentation at SECoPA, “Reforming the Affordable Care Act: A semiotic analysis of tweets using LIWC.”
- 2017, Research Dissemination Support Award, for presentation at SECoPA, “National and Regional Environmental Governance: The Philippines Experience with the Association of Southeast Asian Nations (ASEAN), Walden University.
- 2017, Research Dissemination Support Award, for “Legitimacy in public administration” (*Global Encyclopedia of Public Administration, Public Policy, and Governance*), Walden University
- 2016, Research Dissemination Support Award, for “Symbol and substance in local government workforce development” (*Public Integrity*), Walden University
- 2010-2011, Dissertation Year Award, Florida Atlantic University
- 2000-2004, Teaching/Research Assistant Fellowship, Florida Atlantic University

### **HONORS AND AWARDS**

- College of Education and Professional Studies Faculty Research Award, University of West Florida, 2022-2023
- Distinction in Faculty Research and Scholarly Activities Award, University of West Florida, 2021
- Pi Alpha Alpha, Florida Atlantic University, 2001

### **MEMBERSHIPS**

- American Society for Public Administration
- National Contract Management Association
- NIGP - National Institute of Governmental Purchasing
- Society for Human Resource Management